Aligning Multiple Definitions of Alignment – A Literature Review

Complete References of all 61 Analyzed Articles

[1] H. Tanriverdi, A. Rai, N. Venkatraman, "Reframing the Dominant Quests of Information Systems Strategy Research for Complex Adaptive Business Systems", *Information Systems Research*, 21, 4, 2010, pp. 822–834.

[7] B. H. Reich, I. Benbasat, "Factors that Influence the Social Dimension of Alignment between Business and Information Technology Objectives", *MIS Quarterly*, 24, 1, 2000, pp. 81-113.

[9] D. Avison, J. Jones, P. Powell, D. Wilson, "Using and Validating the Strategic Alignment Model", Journal of Strategic Information Systems, 13, 2004, pp. 223–246.

[13] M. Valorinta, "IT Alignment and the Boundaries of the IT Function", Journal of Information Technology, 26, 1, 2011, pp. 46–59.

[14] A.-M. Croteau, F. Bergeron, "An Information Technology Trilogy: Business Strategy, Technological Deployment and Organizational Performance", *Journal of Strategic Information Systems*, 10, 2, 2001, pp. 77–99.

[15] D. Q. Chen, M. Mocker, D. S. Preston, A. Teubner, "Information Systems Strategy: Reconceptualization, Measurement, and Implications", *MIS Quarterly*, 34, 2, 2010, pp. 233–259.

[16] D. S. Preston, E. Karahanna, "Antecedents of IS Strategic Alignment: A Nomological Network", *Information Systems Research*, 20, 2, 2009, pp. 159–179.

[17] Y. E. Chan, S. L. Huff, D. W. Barclay, D. G. Copeland, "Business Strategic Orientation, Information Systems Strategic Orientation, and Strategic Alignment", *Information Systems Research*, 8, 2, 1997, pp. 125–150.

[18] B. H. Reich, I. Benbasat, "Measuring the Linkage between Business and Information Technology Objectives", *MIS Quarterly*, 20, 1, 1996, pp. 55 - 81.

[19] R. Sabherwal, R. Hirschheim, T. Goles, "The Dynamics of Alignment: Insights from a Punctuated Equilibrium Model", *Organization Science*, 12, 2, 2001, pp. 179–197.

[20] Y. E. Chan, "Why haven't We Mastered Alignment?: The Importance of the Informal Organization Structure", *MIS Quarterly Executive*, 1, 2, 2002, pp. 97 - 112.

[21] R. Hirschheim, R. Sabherwal, "Detours in the Path toward Strategic Information Systems Alignment", *California Management Review*, 44, 1, 2001, pp. 87–108.

[22] R. Sabherwal, Y. E. Chan, "Alignment Between Business and IS Strategies: A Study of Prospectors, Analyzers,

and Defenders", *Information Systems Research*, 12, 1, 2001, p. 11-33.

[23] R. Maes (1999), A Generic Framework for Information Management. White Paper of the Universiteit van Amsterdam. Available at http://imwww.fee.uva.nl/~pv/PDFdocs/99-03.pdf, last download 08/24/2011.

[24] J. Luftman, "Assessing Business-IT Alignment Maturity: ", *Communications of the AIS*, 4, 14, 2000.

[25] H. Benbya, B. McKelvey, "Using Coevolutionary and Complexity Theories to Improve IS Alignment: A Multi-Level Approach", *Journal of Information Technology*, 21, 4, 2006, pp. 284–298.

[26] C. Onita, J. Dhaliwal, "Alignment within the Corporate IT Unit: An Analysis of Software Testing and Development", *European Journal of Information Systems*, 20, 1, 2011, pp. 48–68.

[27] M. M. AI-Debei, D. Avison, "Developing a Unified Framework of the Business Model Concept", *European Journal of Information Systems*, 19, 3, 2010, pp. 359–376.

[28] E. J. Davidson, W. G. Chismar, "The Interaction of Institutionally Triggered and Technology-Triggered Social Structure Change: An Investigation of Computerized Physician Order Entry", *MIS Quarterly*, 31, 4, 2007, pp. 739–758.

[29] A. M. Johnson, A. L. Lederer, "The Effect of Communication Frequency and Channel Richness on the Convergence Between Chief Executive and Chief Information Officers", *Journal of Management Information Systems*, 22, 2, 2005, pp. 227–252.

[32] J. Baker, D. Jones, Q. Cao, J. Song, "Conceptualizing the Dynamic Strategic Alignment Competency", *Journal of the Association for Information Systems*, 12, 4, 2011, p. 299-322.

[33] A. Barua, P. Konana, A. B. Whinston, F. Yin, "An Empirical Investigation of Net-Enabled Business Value", *MIS Quarterly*, 28, 4, 2004, pp. 585–620.

[34] G. Bassellier, I. Benbasat, "Business Competence of Information Technology Professionals: Conceptual Development on IT-Business Partnerships", *MIS Quarterly*, 28, 4, 2004, pp. 673–694.

[35] J. W. Beard, M. Sumner, "Seeking Strategic Advantage in the Post-Net Era: Viewing ERP Systems from the Resource-based Perspective", *Journal of Strategic Information Systems*, 13, 2, 2004, pp. 129–150.

[36] D. Boddy, R. Paton, "Maintaining Alignment over the Long-Term: Lessons from the Evolution of an Electronic

Point of Sale System", *Journal of Information Technology*, 20, 3, 2005, pp. 141–151.

[37] A. Boonstra, M. Broekhuis, M. van Offenbeek, H. Wortmann, "Strategic Alternatives in Telecare design: Developing a Value-Configuration-Based Alignment Framework", *Journal of Strategic Information Systems*, 20, 2, 2011, pp. 198–214.

[38] H.-L. Chang, K. Wang, I. Chiu, "Business-IT Fit in E-Procurement Systems: Evidence from High-Technology Firms in China", *Information Systems Journal*, 18, 4, 2008, pp. 381–404.

[39] P. Cragg, M. King, H. Hussin, "IT Alignment and Firm Performance in Small Manufacturing Firms", *Journal of Strategic Information Systems*, 11, 2, 2002, pp. 109–132.

[40] A. Dreiling, M. Rosemann, W. van der Aalst, L. Heuser, K. Schulz, "Model-based Software Configuration: Patterns and Languages", *European Journal of Information Systems*, 15, 6, 2006, pp. 583–600.

[41] J. F. Fairbank, G. Labianca, H. K. Steensma, R. Metters, "Information Processing Design Choices, Strategy, and Risk Management Performance", *Journal of Management Information Systems*, 23, 1, 2006, pp. 293–319.

[42] S. Gasson, "A Genealogical Study of Boundary-Spanning IS Design", *European Journal of Information Systems*, 15, 1, 2006, pp. 26–41.

[43] G. G. Grant, "Strategic Alignment and Enterprise Systems Implementation: the Case of Metalco", *Journal of Information Technology*, 18, 3, 2003, p. 159-175.7

[44] H. Hussin, M. King, P. Cragg, "IT Alignment in Small Firms", *European Journal of Information Systems*, 11, 2, 2002, pp. 108–127.

[45] G. S. Kearns, A. L. Lederer, "The Effect of Strategic Alignment on the Use of IS-based Resources for Competitive Advantage", *Journal of Strategic Information Systems*, 9, 4, 2000, pp. 265–293.

[46] G. S. Kearns, R. Sabherwal, "Strategic Alignment between Business and Information Technology: A Knowledge-Based View of Behaviors, Outcome, and Consequences", *Journal of Management Information Systems*, 23, 3, 2007, pp. 129–162.

[47] V. K. Khandelwal, "An Empirical Study of Misalignment between Australian CEOs and IT Managers", *Journal of Strategic Information Systems*, 10, 1, 2001, pp. 15–28.

[48] S. H. Kim, D. H. Jang, D. H. Lee, S. H. Cho, "A Methodology of Constructing a Decision Path for IT Investment", *Journal of Strategic Information Systems*, 9, 1, 2000, pp. 17–38.

[49] J. E. Lee-Partridge, T. S. H. Teo, V. K. G. Lim, "Information Technology Management: the Case of the Port of Singapore Authority", *Journal of Strategic Information Systems*, 9, 1, 2000, pp. 85–99.

[50] M. Levy, P. Powell, P. Yetton, "SMEs: Aligning IS and the Strategic Context", *Journal of Information Technology*, 16, 3, 2001, p. 133.

[51] H. Liang, Y. Xue, "Coping with ERP-related contextual issues in SMEs: a vendor's perspective", *Journal of Strategic Information Systems*, 13, 4, 2004, pp. 399–415.

[52] G. C. Low, C. Aitken, "Australian Network Design Practice", *Journal of Information Technology*, 16, 3, 2001, pp. 159–174.

[53] M. Mehta, R. Hirschheim, "Strategic Alignment in Mergers and Acquisitions: Theorizing IS Integration Decision Making", *Journal of the Association for Information Systems*, 8, 3, 2007, pp. 143–174.

[54] M. B. Mohdzain, J. M. Ward, "A study of subsidiaries' views of information systems strategic planning in multinational organizations", *Journal of Strategic Information Systems*, 16, 4, 2007, pp. 324–352.

[55] H. E. Newkirk, A. L. Lederer, A. M. Johnson, "Rapid Business and IT Change: Drivers for Strategic Information Systems Planning?", *European Journal of Information Systems*, 17, 3, 2008, pp. 198–218.

[56] W. Oh, A. Pinsonneault, "On the Assessment of the Strategic Value of Information Technologies: Conceptual and Analytical Approaches", *MIS Quarterly*, 31, 2, 2007, pp. 239–265.

[57] J. W. Palmer, M. L. Markus, "The Performance Impacts of Quick Response and Strategic Alignment in Specialty Retailing", *Information Systems Research*, 11, 3, 2000, p. 241-259.

[58] J. Peppard, J. Ward, "Beyond Strategic Information Systems: Towards an IS Capability", *Journal of Strategic Information Systems*, 13, 2, 2004, pp. 167–194.

[59] B. Ragu-Nathan, T. S. Ragu-Nathan, Q. Tu, Z. Shi, "Information Management (IM) Strategy: the Construct and its Measurement", *Journal of Strategic Information Systems*, 10, 4, 2001, pp. 265–289.

[60] M. N. Ravishankar, S. L. Pan, D. E. Leidner, "Examining the Strategic Alignment and Implementation Success of a KMS: A Subculture-Based Multilevel Analysis", *Information Systems Research*, 22, 1, 2011, pp. 39–59.

[61] R. Roepke, R. Agarwal, T. W. Ferratt, "Aligning the IT Human Resource with Business Vision: The Leadership Initiative at 3M", *MIS Quarterly*, 24, 2, 2000, pp. 327–353.

[62] P. B. Seddon, C. Calvert, S. Yang, "A Multi-Project Model of Key Factors Affecting Organizational Benefits from Enterprise Systems", *MIS Quarterly*, 34, 2, 2010, pp. 305–328.

[63] C. Soh, S. K. Sia, "An Institutional Perspective on Sources of ERP Package-Organisation Misalignments", *Journal of Strategic Information Systems*, 13, 4, 2004, pp. 375–397.

[64] D. M. Strong, O. Volkoff, "Understanding Organization-Enterprise System Fit: A Path to Theorizing the Information Technology Artefact", *MIS Quarterly*, 34, 4, 2010, pp. 731– 756.

[65] P. P. Tallon, K. L. Kraemer, V. Gurbaxani, "Executives' Perceptions of the Business Value of Information Technology: A Process-Oriented Approach", Journal of Management Information Systems, 16, 4, 2000, pp. 145–173.

[66] P. P. Tallon, "A Process-Oriented Perspective on the Alignment of Information Technology and Business Strategy", *Journal of Management Information Systems*, 24, 3, 2008, pp. 227–268.

[67] P. P. Tallon, "A Service Science Perspective on Strategic Choice, IT, and Performance in U.S. Banking", *Journal of Management Information Systems*, 26, 4, 2010, pp. 219–252.

[68] P. P. Tallon, A. Pinsonneault, "Competing Perspectives on the Link between Strategic Information Technology Alignment and Organizational Agility: Insights from a Mediation Model", *MIS Quarterly*, 35, 2, 2011, pp. 463–486.

[69] A. Tiwana, E. R. McLean, "Expertise Integration and Creativity in Information Systems Development", *Journal of Management Information Systems*, 22, 1, 2005, pp. 13–43.

[70] A. Tiwana, B. Konsynski, "Complementarities between Organizational IT Architecture and Governance Structure", *Information Systems Research*, 21, 2, 2010, pp. 288–304.

[71] F. Wijnhoven, T. Spil, R. Stegwee, R. T. A. Fa, "Post-Merger IT Integration Strategies: An IT Alignment Perspective", *The Journal of Strategic Information Systems*, 15, 1, 2006, pp. 5–28.

[72] L. Willcoxson, R. Chatham, "Progress in the IT/Business Relationship: A Longitudinal Assessment", *Journal of Information Technology*, 19, 1, 2004, pp. 71–80.